Your Successes: QI Research & Implementation

October 7, 2020



Webinar Logistics

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Presenters

- Henry Lee, MD, MS, Chief Medical Officer, CPQCC
- Ronald Cohen, MD, Medical Director, Northern CPeTS
- Jochen Profit, MD, MPH, Chief Quality Officer, CPQCC
- Susan R. Hintz, MD, MS, HRIF Medical Director, CPQCC



California Perinatal Transport System (CPeTS)

Ronald Cohen, MD



CPeTS BASED PUBLICATIONS 2020

Neonatal transport in California: findings from a qualitative investigation

Vishnu Priya Akula¹ · Laura C. Hedli¹ · Krisa Van Meurs¹ · Jeffrey B. Gould^{1,2,3} · Kan Peiyi³ · Henry C. Lee 60^{1,3}

Received: 2 January 2019 / Revised: 28 April 2019 / Accepted: 17 May 2019 / Published online: 3 July 2019 © The Author(s), under exclusive licence to Springer Nature America, Inc. 2019

Abstract

Objective To identify characteristics of neonatal transport in California and which factors influence team performance. Study design We led focus group discussions with 19 transport teams operating in California, interviewing 158 neonatal transport team members. Transcripts were analyzed using a thematic analysis approach.

Result The composition of transport teams varied widely. There was strong thematic resonance to suggest that the nature of emergent neonatal transports is unpredictable and poses several significant challenges including staffing, ambulance availability, and administrative support. Teams reported dealing with this unpredictability by engaging in teamwork, gathering experience with staff at referral hospitals, planning for a wide variety of circumstances, specialized training, debriefing after events, and implementing quality improvement strategies.

Conclusion Our findings suggest potential opportunities for improvement in neonatal transport. Future research can explore the cost and benefits of strategies such as dedicated transport services, transfer centers, and telemedicine.

Journal of Perinatology (2020) 40:394–403 https://doi.org/10.1038/s41372-019-0409-7

Clinical deterioration during neonatal transport in California

Vidya V. Pai¹ · Peiyi Kan^{1,2} · Jeffrey B. Gould^{1,2} · Alvin Hackel³ · Henry C. Lee [□] ^{1,2}

Received: 7 February 2019 / Revised: 9 July 2019 / Accepted: 23 July 2019 / Published online: 5 September 2019 © The Author(s), under exclusive licence to Springer Nature America, Inc. 2019

Abstract

Objective Identify clinical factors, transport characteristics and transport time intervals associated with clinical deterioration during neonatal transport in California.

Study design Population-based database was used to evaluate 47,794 infants transported before 7 days after birth from 2007 to 2016. Log binomial regression was used to estimate relative risks.

Results 30.8% of infants had clinical deterioration. Clinical deterioration was associated with prematurity, delivery room resuscitation, severe birth defects, emergent transports, transports by helicopter and requests for delivery room attendance. When evaluating transport time intervals, time required for evaluation by the transport team was associated with increased risk of clinical deterioration. Modifiable transport intervals were not associated with increased risk.

Conclusion Our results suggest that high-risk infants are more likely to be unstable during transport. Coordination and timing of neonatal transport in California appears to be effective and does not seem to contribute to clinical deterioration despite variation in the duration of these processes.

Journal of Perinatology (2020) 40:377–384 https://doi.org/10.1038/s41372-019-0488-5



QI Research & Implementation in the NICU

Henry Lee, MD, MS



Addressing Disparities in NICU Care

Jochen Profit, MD, MPH



She Was Pregnant With Twins During Covid. Why Did Only One Survive?

Why being Black and giving birth in New York during the pandemic is so dangerous.



THE ESSENTIAL WORKERS FILLING NEW YORK'S CORONAVIRUS WARDS

By Dhruv Khullar



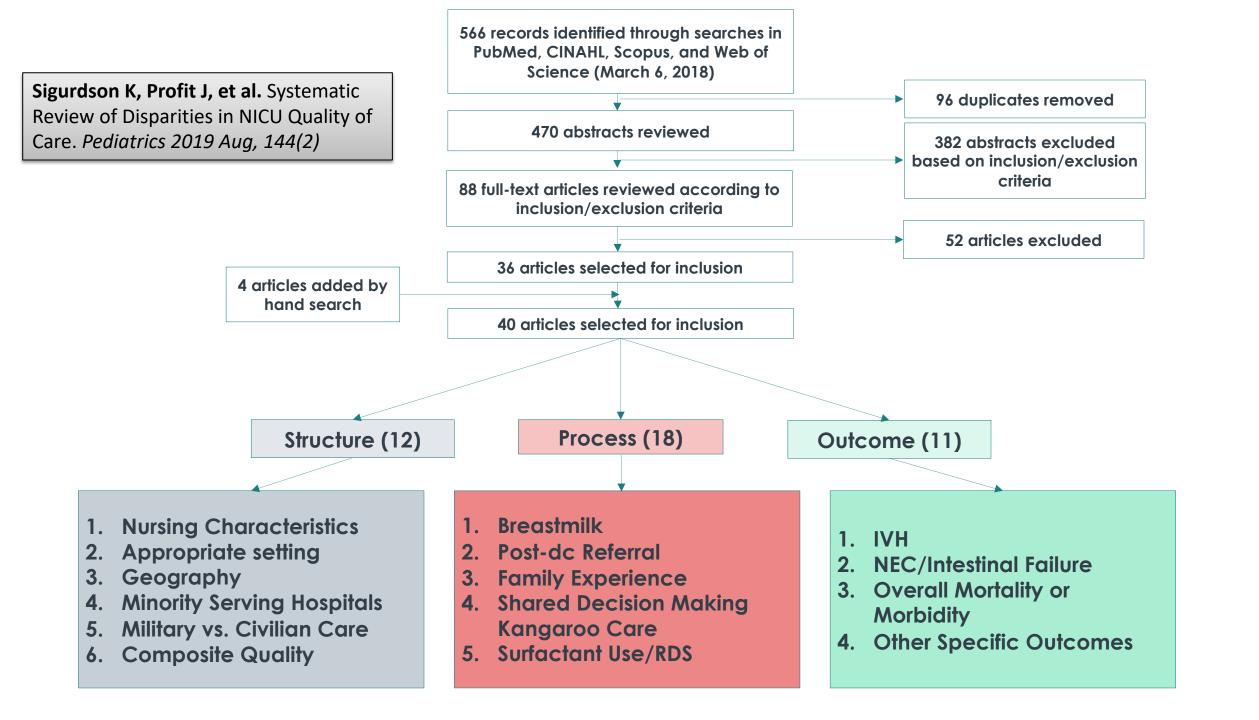
Delivery people are among the essential workers who must expose themselves and their families to the vi



The outsized infection rate among Hispanics in some states could hobble efforts to quash the spread of Covid-19, prompting states like Oregon to step up testing and take emergency measures.



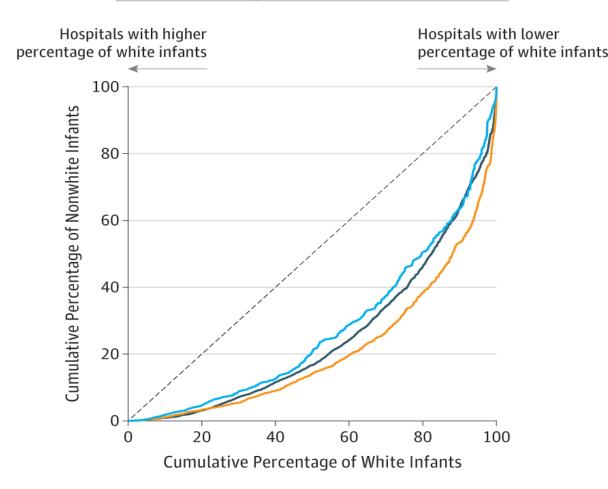






Racial Segregation in the NICU

| | NICU Segregation Index (95% CI) |
|----------|---------------------------------|
| Black | 0.50 (0.46-0.53) |
| Hispanic | 0.58 (0.54-0.61) |
| Asian | 0.45 (0.40-0.50) |



AMA Pediatrics 1 Original Investigation

Racial Segregation and Inequality in the Neonatal Intensive

Care Unit for Very Low-Birth-Weight and Very Preterm Infants

Desire J. Discher MD. Füha M. Edwards, PhD. Lucy T. Greenberg. MS. Socken Profits, MD. David Drager, PhD.

John Holland, MD. Füha M. Edwards, PhD. Lucy T. Greenberg. MS. Socken Profits, MD. David Drager, PhD.

John Holland, MD. Füha M. Edwards, PhD. Lucy T. Greenberg. MS. Socken, PhD.

John Holland, MD. Füha M. Edwards, PhD. Lucy T. Greenberg. MS. Socken, PhD.

John Holland, MD. Gleen Feedbaugh, PhD.

John J. John Holland, MD. Gleen Feedbaugh, PhD.

John J. John Holland, MD. Gleen Feedbaugh, PhD.

John J. Joh

Lorenz Curves for Segregation by

Race/Ethnicity in US NICUs ranked by the proportion of white infants from highest to lowest, and the cumulative population percentages of white and minority infants were plotted on the x- and y-axes. If all NICUs had the same racial distribution as the overall population, the curves would fall on the diagonal.

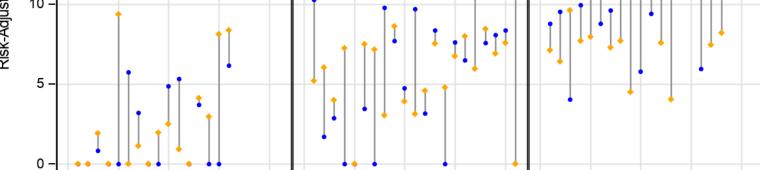
Edwards, Horbar, Profit et al. JAMA Pediatr 2019

rigure ZA Non-hispanic Black → Non-hispanic White Med-infection Tertile High-infection Tertile Low-infection Tertile Disparities in Health Care-Associated Infections 30 in the NICU Jessica Liu, PhD, MPH1,2 Charlotte Sakarovitch, Blacks more likely cared for in Henry C. Lee, MD, MS1,2 Jochen Profit, MD, MR ¹ Perinatal Epidemiology and Health Outcomes Research Unit. Divisi Neonatology, Department of Pediatrics, Jucile Packard Children's Hospital, Stanford University School of Medicine, Palo Alto, Californ hospitals with higher HAI rates ²California Perinatal Quality Care Collaborative, Palo Alto, Calif ³Division of Biomedical Informatics Research, Department of Medicine, Stanford University, Stanford, California ⁴Medical Data Lab, Université Côte d'Azur, Nice, France Am | Perinatol Abstract Objectives This stud associated infection () race/ethnicity and its Study Design This i Hispanics more likely to have a between 2011 and Results Risk-adjus units (NICUs), ranhigher odds of Ha Non-Hispanic bla Keywords HAI → infant tertile of infect ► health careethnicities suff associated infection Conclusion disparity variation in infection acr ► risk factors with infection. Risk-Adjuste 10 Health care-associated infection (HAI) is a serious complica-HAIs are associated with increases in neurodevelopmention among very low birth weight (VLBW; < 1,500 g) preterm tal impairment, mortality, length of stay, and as a result, increased financial costs of care 3.6,12-17 Payne et al reported infants hospitalized in the neonatal intensive care unit that the occurrence of just one single type of HAI would (NICU), and infection rates in these infants have ranged from 21 to 30%. 1-4 VIBW infants are especially susceptible increase costs of treating VLBW infants by \$100 million.12 to HAI. They are immune-incompetent hosts, require pro-Reducing HAI has been a priority in recent years, and

longed hospitalization, undergo frequent invasive procedures, and receive prolonged broad-spectrum antibiotics and intravenous nutrition. 1,5-7 In addition, infection risk is conveyed by a combination of maternal health and clinical practice-related factors 1-3,5,6,8-11

successful efforts have been reported from individual NICUs and through collaborative networks, such as the Vermont Oxford Network and the California Perinatal Quality Care Collaborative (CPQCC), 7,18-20

Vulnerable populations may be differentially affected by HAI because they may receive care in challenged hospitals, which provide lower quality of care, 21-23 or differential treatment within hospitals.24 HAI is more dependent on



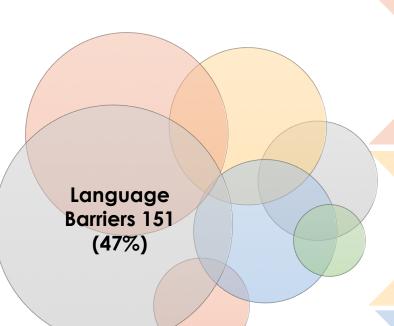
Liu et al. Am J Perinat 2019; Apr 30





At the time of this research, Dr. Sakarovitch was a senior statistician at the quantitative sciences unit

Overlapping Dimensions



Types of Disparate Care

Neglectful Care: 83 (26%). NICU staff ignore, avoid or neglect family needs (e.g. breastfeeding support) when considered difficult or unpleasant or when obstacles considered too great to overcome.

Judgmental Care: 82 (26%): Staff evaluate a family's moral status based on race, class or immigration. Circumstances or behaviors judged more harshly. Discrimination occurs through staff attitudes or resource allocation.

Suboptimal Care: 312 (96%)

Systemic Barriers: 139 (44%): Staff unable or unwilling to address barriers families face such as transportation, child care, housing, employment, translation needs, or religious or cultural needs.

Social, Economic or Racial Privilege: 12 (3%)

Priority Treatment and/or Assertive Families: 12 (3%). Families connected to NICU receive priority treatment. Assertive families receive more attention.

Privileged Care: 12(3%)

Sigurdson K, Profit J, et al. Disparities in NICU Quality of Care: A Qualitative Study of Family and Clinician Accounts. *J Perinatol* 2018 Apr 5.

Measures of Family Centered Care

- NICU family advisory council
- Days to first skin-to-skin care
- Time to priming with oral colostrum
- Delayed social worker encounter

Former NICU Families Describe Gaps in Family-Centered Care

Krista Sigurdson' , Jochen Profit', Ravi Dhurjati', Christine Morton', Melissa Scala', Lelis Vernon², Christine morton, meissa ocaia, Lens vernon, Ashley Randolph³, Jessica T. Phan⁴, and Linda S. Franck⁵

Abstract
Care and outcomes of infants admitted to neonatal intensive care vary and differences in family-centered care may
The philosepha of this study was to understand families, experiences of neonatal care within a framework of Care and outcomes of infants admitted to neonatal intensive care vary and differences in family-centered care may contribute. The objective of this study was to understand families' experiences of neonatal care within a framework of family-centered care. We conducted focus groups and intensive experiences of neonatal care within a framework of families of color and/or of low socioeconomic status. Families identified the following challenges that indicated a for in California neonatal intensive care units (NICUs) using a grounded theory approach and centering the accounts of families of color and/or of low socioeconomic status. Families identified the following challenges that indicated a status of the color and or or or other status and other status and or other status and other status of families of color and/or of low socioeconomic status. Families identified the following challenges that indicated a gap in mutual trust and power sharing: conflict with or lack of knowledge about social work; staff judgment of, or gap in mutual trust and power sharing: conllict with or lack of knowledge about social work; stall judgment of, or unwillingness to address barriers to family presence at bedside; need for nurse continuity and meaningful relationship.

With nurses and inconsistent access to translation services. These unper peads for partnership is consistent. unwillingness to address barriers to family presence at bedside; need for nurse continuity and meaningful relationship with nurses and inconsistent access to translation services. These unmet needs for partnership in care or support were particularly experienced by parents of color or of low socioeconomic status.

Keywords
family-centered care; neonatal care; quality-of-care; grounded theory; patient-and-family engaged research; California;

A growing body of literature documents parents' critical role in promoting the health outcomes of low birthweight and preterm infants and a variety of models have been promoted toward that end (Franck & O'Brien, 2019). Historically, families were not permitted in the neonatal intensive care unit (NICU) or were only permitted on a limited schedule as "visitors" (White et al., 2013). Familycentered care, as an approach to NICU care, recognizes the strengths and needs of a patient's family and their important role in promoting recovery from illness and

long-term health outcomes (Franck & O'Brien, 2019). The origins of family-centered care can be traced back to British children's hospitals in the 1950s when nurses began to involve parents in the care of their hospitalized children (Jolley & Shields, 2009). The approach came to influence care in the United States over the 1980s, as families gradually came to be seen as active care partners of their children (Brewer et al., 1989). Family-centered care, consisting of interrelated principles and practices that recognize the central importance of family members in an individual's health and well-being, has since been widely applied across the lifespan and in various health care settings (Davidson et al., 2017; Johnson, 2000). It is now understood under the larger umbrella concept of "patient- and family-centered care" in that the principles of working with patients and families (rather than doing

"to" or "for" them) can be applied to any care setting to or for them) can be applied to any care seeing (Institute for Patient- and Family-Centered Care, 2020). For the purposes of this project involving parents of former NICU patients, we use the term "family-centered

Models of care that explicitly involve families are now considered best practice in the NICU and the implementation of family-centered care promotes mutual respect and shared decision-making between clinicians and families, ensuring timely and quality psychosocial supports and hospital resources that facilitate family well-being and involvement (Committee on Hospital Care and Institute for Patient- and Family-Centered Care, 2012; Franck & O'Brien, 2019). Family-centered care also includes direct care delivered by families to their infants,

Stanford University School of Medicine, Palo Alto, California, USA Vermont Oxford Network, Burlington, Vermont, USA GLO Preemies, Sacramento, California, USA ⁴University of South Florida, Tampa, Florida, USA School of Nursing, University of California, San Francisco, California,

Corresponding Author:

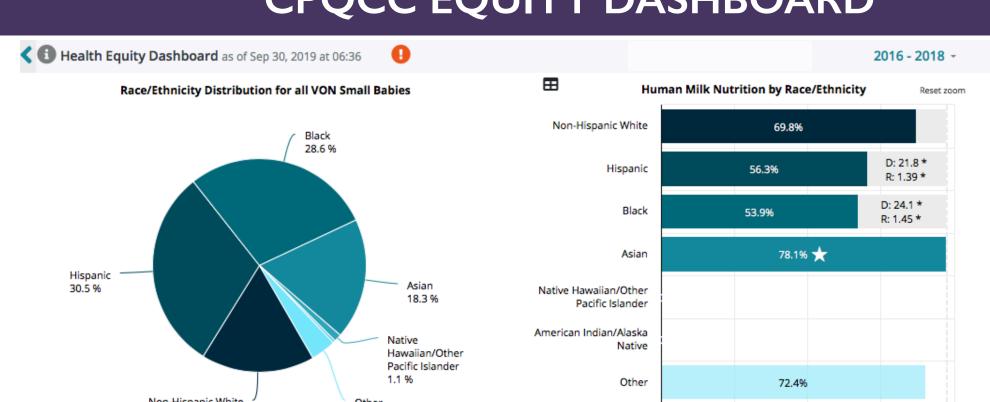
Krista Sigurdson, Department of Pediatrics, Stanford University School of Medicine, MSOB Room x1C19, 1265 Welch Road. Email: ksigurd@stanford.edu

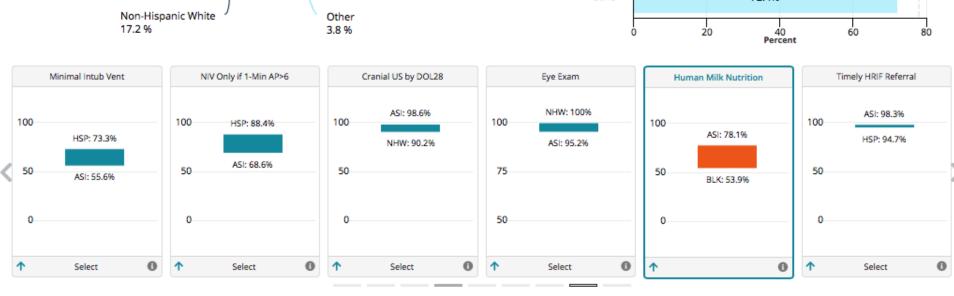
Point-of-care derived measures developed in collaboration with disadvantaged families. Measures selected through a modified Delphi panel that included family representatives.



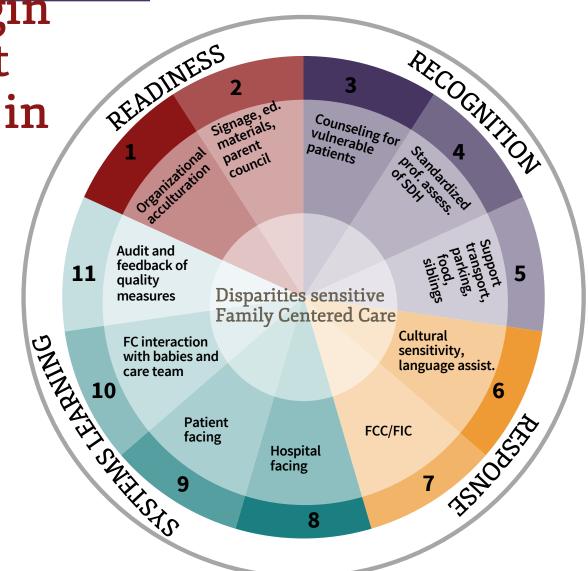


CPQCC EQUITY DASHBOARD





Changin g what we do in the NICU



FCC or Family
Signage and Carlon

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to-skin education

• Language concordance."

CPQCC CCS HRIF: Data in Action & Quality Improvement

Susan Hintz, MD MS
Medical Director, CPQCC CCS HRIF



What is HRIF?



Who do we serve?







Background and History: Follow up for infants at high risk in California



- California Children's Services originally established a "NICU Follow Up Program" in 1979.
- Multiple evolving changes and challenges -
 - Growing recognition that we could do better for high risk infants in California.
- CPQCC partnered with CCS and multiple stakeholders across the state to completely remodel program - CPQCC CCS HRIF Quality Care Initiative - fully launched in 2010



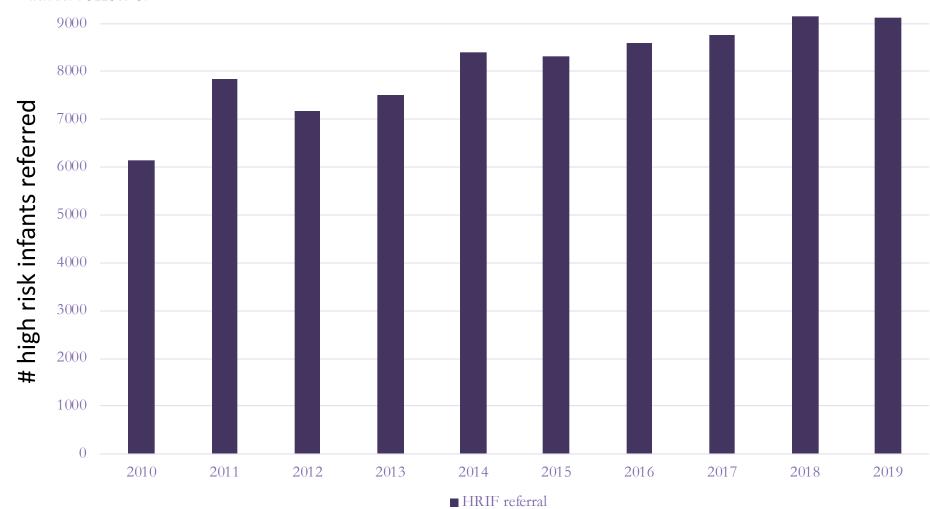
Continuum of care structure – unique to California!







Referral to CPQCC CCS HRIF by birth year



The # of high-risk infants referred to CPQCC CCS HRIF has increased since 2010.

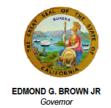
*For birth year 2019: ~1420 infants <28 weeks EGA referred on NICU discharge.



Who do we serve? – HRIF Medical Eligibility



State of California—Health and Human Services Agency
Department of Health Care Services



DATE: October 12, 2016

Numbered Letter: 05-1016 Supersedes: N.L. 10-1113

Index: Benefits

TO:

ALL COUNTY CALIFORNIA CHILDREN'S SERVICES (CCS) PROGRAM ADMINISTRATORS, CCS MEDICAL CONSULTANTS, AND STATE

SYSTEMS OF CARE DIVISION (SCD) PROGRAM STAFF

SUBJECT: HIGH RISK INFANT FOLLOW-UP (HRIF) PROGRAM SERVICES

Medical Eligibility: Small Babies

- Birth weight less than or equal to 1500 g,
 OR
- GA at birth less than 32 weeks.

Medical Eligibility: Big Babies

<u>A range of neurologic, cardiovascular risk</u> <u>factors</u> including, but not limited to:

- Placed on ECMO, nitric oxide more than 4 hours, other;
- Congenital heart disease requiring surgery or intervention,
- History of observed clinical or EEG seizure activity,
- History and/or findings consistent with neonatal encephalopathy,
- Other problems that could result in a neurologic abnormality



HRIF Visits: Number and timing



- Provides for 3 "Standard" or core visits
 - #1 4 8 months
 - #2 12 16 months
 - #3 18 36 months
 - **NOTE**: CCS has extended support for HRIF visits through 42 months due to the challenges around COVID-19.
 - Additional visits covered by CCS as determined to be needed by HRIF team-



HRIF Visits: Content and Structure





- Neurosensory, neurologic, developmental assessments, autism screening, <u>but much more</u> –
 - Hospitalizations, surgeries, medications, equipment
 - Medical services and Special services
 - Data obtained about "Receiving", "Referred", but also "Referred and NOT receiving" <u>and why.</u>
 - Early intervention, Medical Therapy Program -
 - "Concerns and Resources" Living/ care arrangements, caregiver concerns, language in household, family social economic stressors





REPORTING SYSTEM

Susan Hintz, MD, Welcome Super User

| Find Patient | _ | istration Referral | | Reports | Tools | Admin | Help | |
|--------------|--|---------------------|------------------|--------------|-----------|--------------|----------|---------------|
| HRIF Summary | CCS Annual NICU | U Summary Cardi | liac Summary | / Prog Pi | rofile | Service I | Refs | Data Download |
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| | Discharge NICU | All | | | | | | A V |
| | Infant's Birth Year | All | \$ | | | | | |
| | Infant's Birth Weight or Gestational Age | All | | \$ | | | | |
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To Gain Access to HRIF Reporting System



Contact Erika Gray
Program Manager
Erika@cpqcc.org



Learning from our patients and families

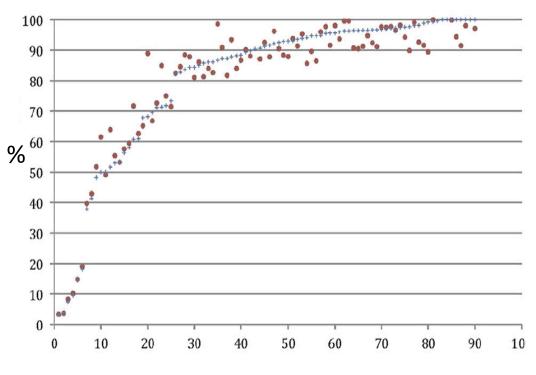


HRIF QI and Data in Action



Recognition of HRIF referral failure & statewide PI intervention

Overall VLBW referral rate to HRIF was just 80% at NICU discharge for birth year 2010-2011.



Hintz SR, et al. J Pediatr 2015;166:289-95

HRIF/CPQCC Match Summary Report for Infants Discharged Home, 1/1/2017 to 12/31/2017

This report is preliminary as the data collection is on-going.

| HRIF Category | N Infants | Infants Referred to HRIF | Referral % | Referral % CCS NICUs | Referral % Regional NICUs |
|---|-----------|--------------------------------|------------|-------------------------|---------------------------------|
| Very Low Birth Weight Infants (<=1,500 grams) | 35 | 35 | 100.0 | 92.1 | 92.6 |
| Extremely Low Birth Weight Infants (<1,000 grams) | 8 | 8 | 100.0 | 92.2 | 90.5 |
| Gestational Age < 28 Weeks | 8 | 8 | 100.0 | 91.1 | 91.5 |
| Infants with Moderate/Severe HIE | 14 | 14 | 100.0 | 95.0 | 95.2 |
| Infants with Cooling | 23 | 23 | 100.0 | 94.0 | 94.9 |
| Infants with ECMO | 2 | 2 | 100.0 | 86.4 | 85.4 |
| Infants with Congenital Heart Disease | 28 | 28 | 100.0 | 83.2 | 83.2 |
| Infants with Nitric Oxide | 13 | 13 | 100.0 | 85.4 | 85.5 |
| Infants with Seizures | 24 | 24 | 100.0 | 82.1 | 82.8 |
| Infants Referred for any of the Reasons Above | 100 | 100 | 100.0 | 90.1 | 89.8 |
| Additional Infants with Gestational Ages 28 to 31 Weeks | 18 | 18 | 100.0 | 91.4 | 91.5 |
| Infants Referred for any of the Reasons Above | 118 | 118 | 100.0 | 90.3 | 90.0 |
| CPQCC Infants Referred for Other Reasons | | 36 | | | |
| All Referrals | | 154 | | | |

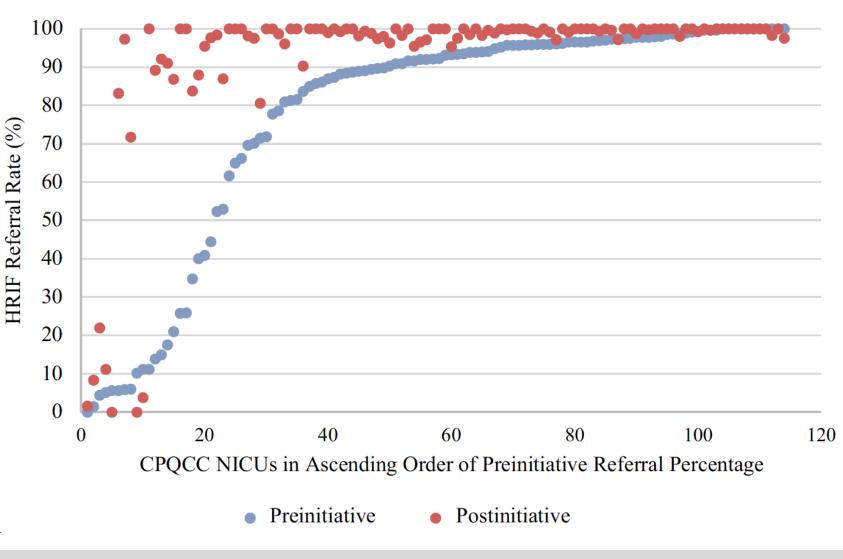


Improved Referral of VLBW to HRIF in California after PI Initiative

- Pre-intervention period birth 1/10-6/13: 83%
 referred
- Post-intervention period birth 7/13-12/16: 95%
 referred



Pai V, et al *J Pediatrics* 2020;216:101-108.e1



Substantial improvements in referral rates across sociodemographic and clinical factors, and reduction of variation by site and region – but disparities remain

| | Pre-intervention | Post-intervention | % change |
|--|-------------------------|--------------------------|------------------|
| Maternal race/ethnicity*,† African American Hispanic White Asian/Pacific Islander Native American/other | 1575 (81.7) | 1621 (94.6) | 12.8 (10.8-14.9) |
| | 5088 (81.9) | 6123 (95.6) | 13.7 (12.5-14.7) |
| | 3249 (84.6) | 3441 (94.2) | 9.6 (8.2-11.0) |
| | 1469 (84.3) | 1780 (94.5) | 10.2 (8.2-12.2) |
| | 298 (84.9) | 373 (93.3) | 8.3 (3.9-12.8) |
| Small for gestational age*,† ≤32 weeks estimated gestational age ≥33 weeks estimated gestational age Appropriate for gestational age | 2537 (81.4) | 3007 (94.3) | 12.9 (11.3-14.5) |
| | 788 (70.0) | 1083 (92.7) | 22.7 (19.6-25.7) |
| | 8377 (85.1) | 9302 (95.4) | 10.3 (9.5-11.2) |
| Discharging NICU volume*,† Lowest quartile Second quartile Third quartile Fourth quartile | 240 (43.6) | 396 (65.6) | 22.0 (16.4-27.6) |
| | 1477 (74.3) | 1741 (87.0) | 12.7 (10.3-15.1) |
| | 2699 (77.2) | 3100 (94.5) | 17.2 (15.6-18.8) |
| | 7296 (90.4) | 8162 (99.2) | 8.8 (8.1-9.5) |

Pai V, et al *J Pediatrics* 2020;216:101-108.e1

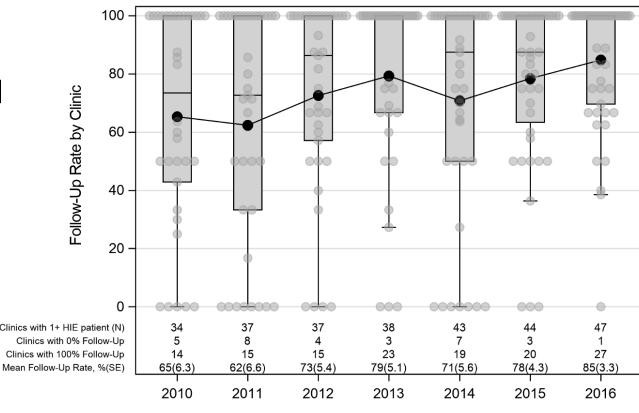




Referral to HRIF and successful 1st visit: Children with Moderate-Severe HIE

Among infants with moderate-severe HIE in California born 2010-2016 and survived to discharge, both referral to HRIF and follow up to the 1st visit increased:

- Referral to HRIF increased from 84.6% in 2010 to 99.4% in 2016.
- Successful HRIF 1st visit increased from 63.8% in 2010 to 79.4% in 2016.

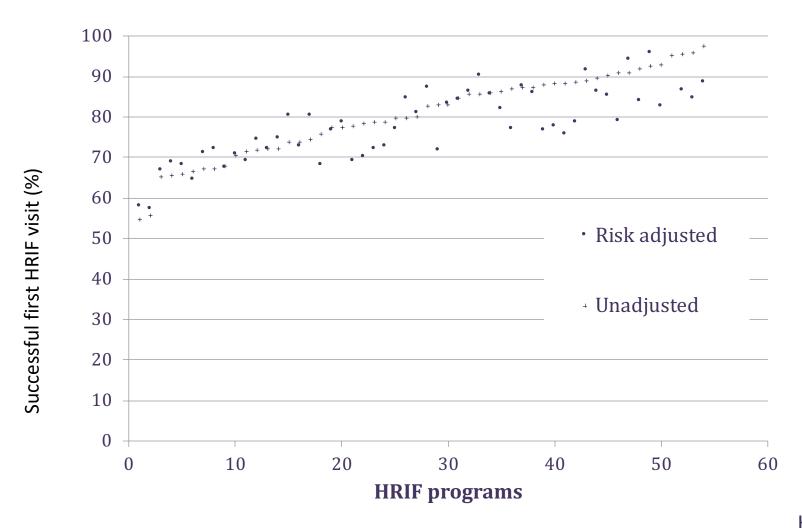


Year Individual clinic follow-up rate Mean follow-up rate

Pai V et al – manuscript submitted



Factors associated with successful **1st high risk infant follow-up visit** for VLBW infants in California



There was variation in observed successful first HRIF visit rates, ranging from 54.7% to 97.9%, which remained after risk adjustment.

Hintz SR, et al. J Pediatr. 2019; 210:91-98.e1



| Factor | Adjusted OR (95% CI) | p-value | |
|--|----------------------|---------|--|
| Associated with higher odds | | | |
| Maternal age (vs 20-29) | | | |
| 30-39 | 1.48 (1.27, 1.72) | <0.0001 | |
| Maternal prenatal care | 1.92 (1.34, 2.77) | 0.0004 | |
| Birth weight (vs. 1251-1499 g) | | • | |
| <=750 g | 2.11 (1.69, 2.65) | <0.0001 | |
| 751-1000 g | 1.81 (1.51, 2.17) | <0.0001 | |
| 1001-1250 g | 1.34 (1.14, 1.58) | 0.0005 | |
| Severe ICH | 1.61 (1.12, 2.3) | 0.0093 | |
| Insurance (vs CCS or MediCal only) | | | |
| HMO/PPO + CCS | 1.65 (1.19, 2.31) | 0.003 | |
| Two parent 1 caregiver (vs. one only) | 1.18 (1.03 - 1.36) | 0.019 | |
| HRIF program VLBW volume (vs. lowest quartile) | | | |
| 2 nd quartile | 2.62 (1.88, 3.66) | <0.0001 | |
| 3 rd quartile | 1.55 (1.15, 2.10) | 0.0045 | |
| Associated with lower odds | | | |
| Maternal race African American | 0.65 (0.54, 0.78) | <0.0001 | |
| Miles from HRIF program (vs. lowest quartile) | | | |
| Highest quartile | 0.69 (0.57, 0.83) | 0.0002 | |
| 3 rd quartile | 0.79 (0.65, 0.96) | 0.018 | |

Hintz SR, et al. J Pediatr. 2019; 210:91-98.e1



Rural residence and failure to attend 2nd HRIF visit among VLBW

- Among VLBW infants who attended a 1st HRIF visit, maternal and sociodemographic disparities, and rural residence were associated with failure to attend a 2nd visit.
- Substantial HRIF clinic variation, risk-adjusted 2nd visit success 43.7% to 99.7%.



Fuller MG, et al – presented at PAS; manuscript in process

| Factor | Adjusted OR (95% CI) | p value |
|--|--|--------------------------------------|
| Maternal race Black/ African American | 0.61 (0.5-0.75) | <0.0001 |
| Public insurance | 0.79 (0.69-0.91) | 0.0011 |
| Rural residence | 0.74 (0.61-0.89) | 0.002 |
| Birth weight (vs. 1251-1499g) <=750 g 751-1000 g 1001-1250 g Surgery in NICU | 1.82 (1.48-2.25) 1.39 (1.19-1.63) 1.12 (0.97-0.13) 1.28 (1.05-1.56) | <0.0001 <0.0001 0.124 0.014 |
| HRIF Visit 1 at 4-8 months corrected age | 2.34 (1.99-2.75) | <0.0001 |
| Early start at HRIF Visit 1 | 1.39 (1.20-1.61) | <0.0001 |
| | | 0000 |

Programmatic and Administrative Barriers to High-Risk Infant Follow-Up Care

Table 3 Composition of staff in HRIF

| Number of providers staffed in clinic | N (%) |
|--|---------|
| 1 | 10 (17) |
| 2 | 6 (12) |
| 3 | 9 (17) |
| 4 or more | 29 (54) |
| Dedicated administrative assistant and/or clinic scheduler | N (%) |
| Do not have a dedicated person | 18 (33) |
| Part-time person | 24 (44) |
| One full-time person | 9 (16) |
| More than one full-time person | 4 (7) |

Tang BG, et al. Am J Perinatol. 2018;35(10):940-945

Table 4 Resource needs and barriers in HRIF

| Areas considered significant barriers and challenges to successful follow-up | N | (%) |
|--|----|------|
| Parent/family work schedule | 39 | (70) |
| Parent/family perception that the child is doing well and no need for HRIF | 38 | (68) |
| Transportation issues | 37 | (66) |
| Patient/family distance from clinic | 30 | (54) |
| Insurance | 30 | (54) |
| Limited availability for HRIF clinic times | 26 | (46) |
| Limited personnel for tracking/follow-up calls in HRIF program | 23 | (41) |
| Parent/family refusal for other reasons | 18 | (32) |
| Other | 10 | (18) |





HRIF in time of COVID and beyond





How are HRIF clinics in California responding to the COVID-19 pandemic?

- COVID-19 pandemic has substantively changed the way the most HRIF sites approach follow up care for children and families.
- With onset of the pandemic, the vast majority of HRIF clinics were initially closed great variation in timing and approach to "reopening", and in non-in person visit structures.
- Current CPQCC HRIF visit structure is geared toward in-person visits
 - HRIF teams across the state desire guidance around appropriate instruments for non-in person visits.
 - CCS partners support a non-proscriptive stance in specific instruments.







Select your HRIF Clinic center:

What date (mm/dd/yyyy) did your clinic officially close **in person** (face

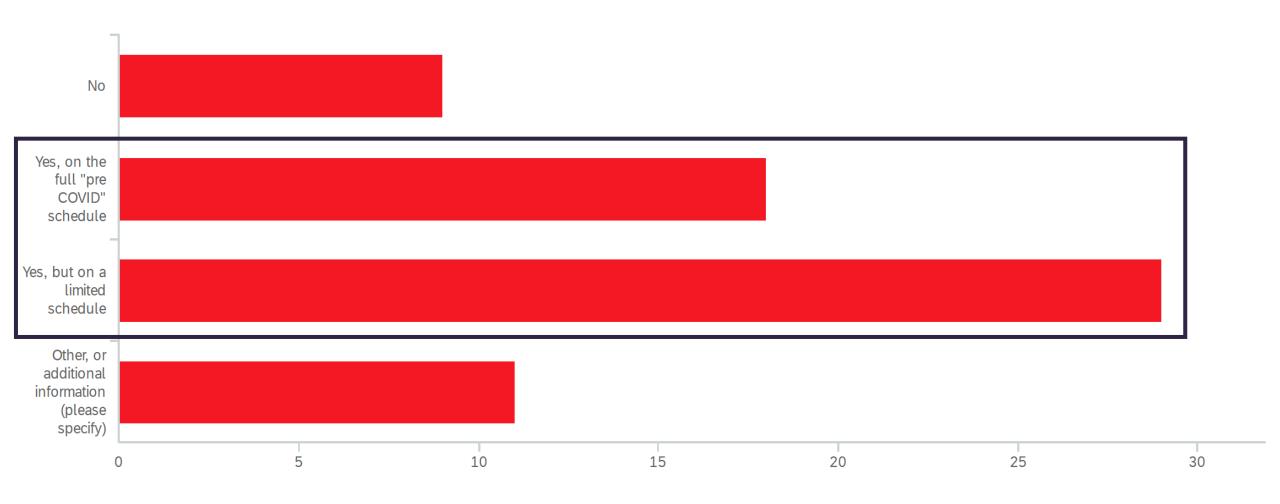




• A few outliers -4/1-4/11



Q3 - Has your institution given approval or already started to resume in person (face to face) HRIF visits?

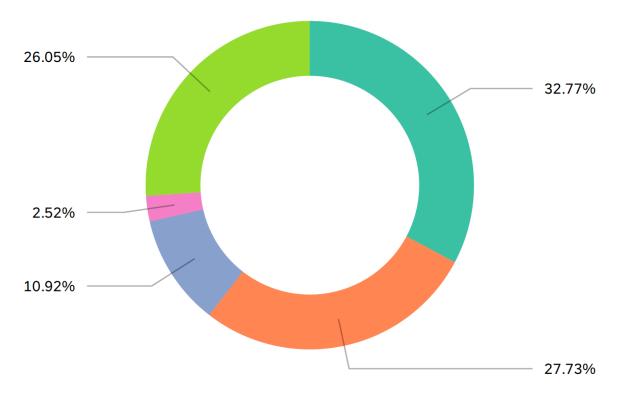


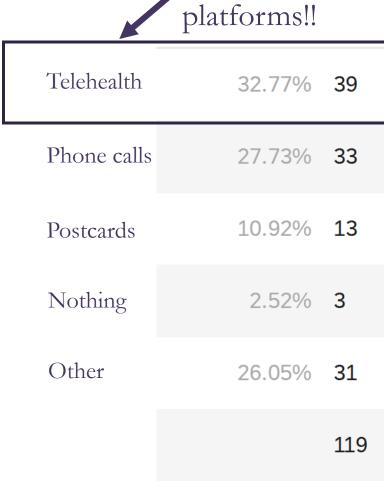




Q6 - How are HRIF children being followed in your clinic during







Numerous

We are doing telehealth (audio + video) visits

We are making phone calls

We are sending letters/postcards

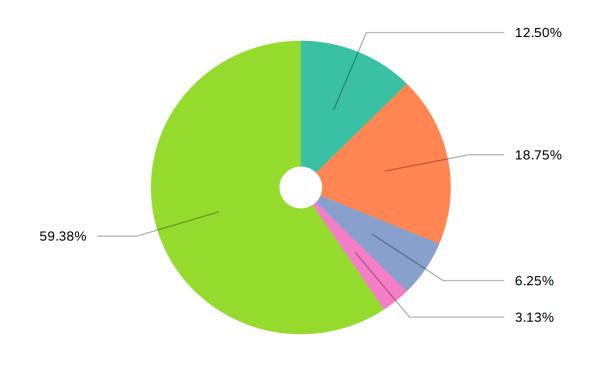
We are not doing anything







Q8 - You indicated that your clinic is NOT doing telehealth visits, what are the barriers to implementing them? (check all that apply)

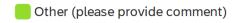


responses - 32

Majority of "other responses":

- Families with limited resources and inability to access telehealth
- In person visits were resumed
 → teams felt assessments
 should be done and in person
- Unknown that other options were supported for HRIF visits besides in person

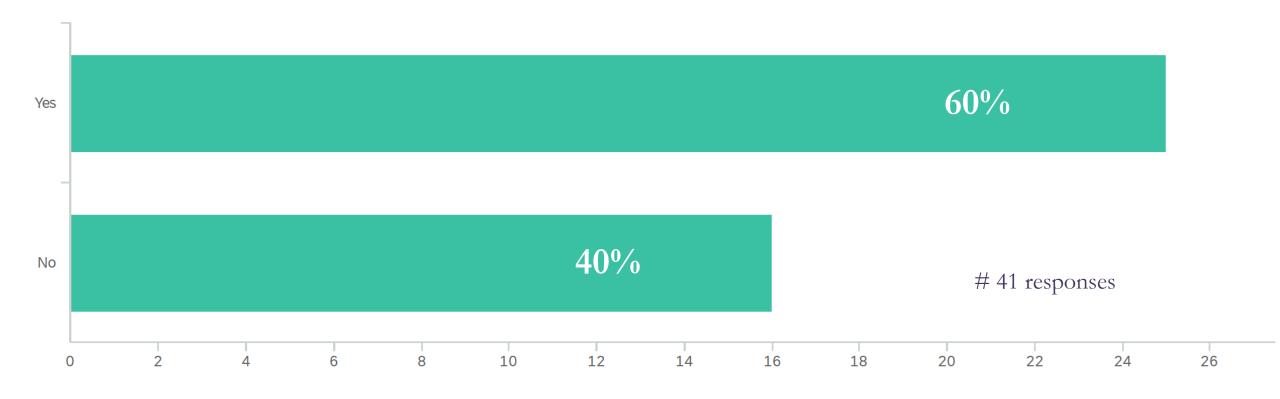
- Our institution has not provided support to launch telehealth visits for any outpatient clinics.
- Our institution has not provided support to launch telehealth visits for HRIF, although they have provided support to other outpatient clinics.
- Our institution has indicated that telehealth is difficult to bill or cannot be billed.







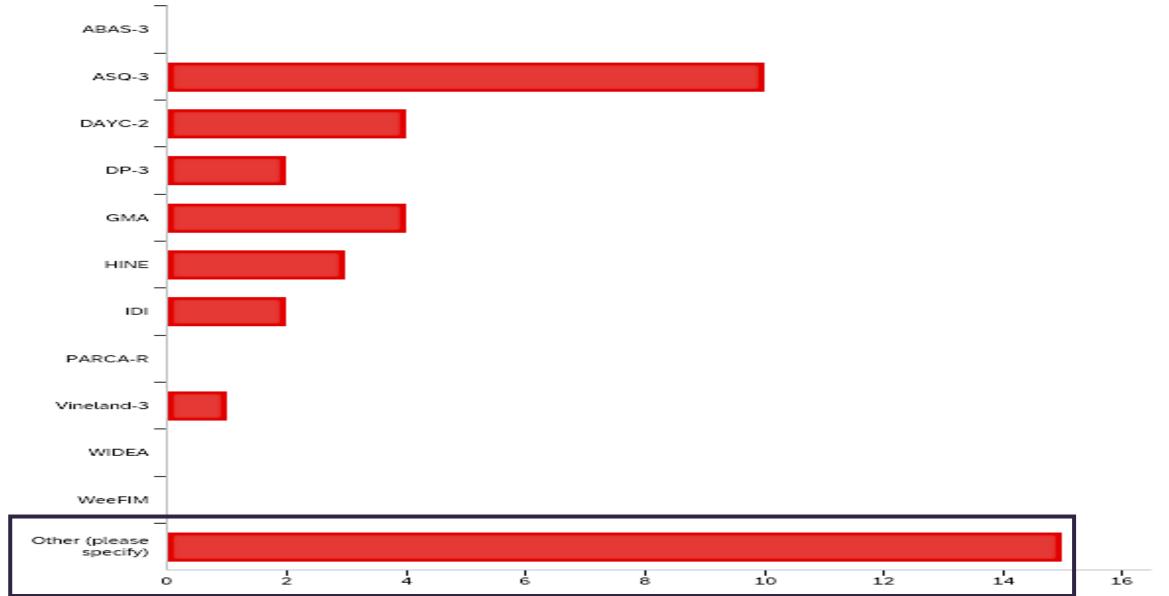
Q9 - You indicated that your clinic is conducting telehealth visits, are you administering any standardized assessments by telehealth?







Q10 - What assessments are you doing by telehealth? (check all that apply)





Overview – Recent state HRIF visits

- Added "telehealth" option on web-based Standard Visit data entry form in late March 2020
- "In flight" data:

HRIF Visits 6/1/1/20 - 8/31/20

| | Missing | Televisit | In Person | Total |
|---|---------|---------------|---------------|-------|
| SV (% derived Among ALL SV 2882 | 0 (0%) | 1048 (36.36%) | 1834 (63.64%) | 2882 |
| AV (% derived Among ALL AV 112 | 0 (0%) | 43 (38.39%) | 69 (61.61%) | 112 |
| Total (% derived Among ALL Visits 2994) | 0 (0%) | 1091 (36.44%) | 1903 (63.56%) | 2994 |
| | | | | |



CPQCC HRIF Telehealth Guidance Work Group

• Multiple stakeholders from across the state – psychologists and other providers (physicians and APPs), coordinators, CPQCC and CCS representatives.

• Goals:

- Better understand current state for HRIF visits
- Develop high level guidance on options for telehealth to inform HRIF Standard Visit changes
- Develop guidance on prioritization
- Highlight pros and cons of telehealth vs. in person visits





CPQCC HRIF Telehealth Guidance Work Group

- Broad concepts from implementation planning:
 - **Prioritization strategies** and enhance recognition of barriers for inperson and telehealth visits \rightarrow which visits, patients, families
 - Underscore value of <u>team</u> visits during telehealth.
 - Advocacy for HRIF clinics currently without telehealth support at their sites.
 - Target a limited number of *appropriate assessments for telehealth* input not only from California but experts across the U.S. and beyond.
 - Opportunity for <u>quality improvement</u> and prospective investigation of process change implementation





Beyond the First Wave: Consequences of COVID-19 on High-Risk Infants and Families

Monica E. Lemmon, MD^{1,2} Ira Chapman, MD³ William Malcolm, MD² Kelli Kelley⁴ Richard J. Shaw, MD⁵ Angelo Milazzo, MD² C. Michael Cotten, MD² Susan R. Hintz, MD⁶

Am Journal Perinatology in press August 2020

Key Points

- The COVID-19 pandemic is influencing care delivery for high-risk newborns and their families.
- Rapid changes to care delivery are likely to be sustained beyond the initial pandemic response.

Stanfordchildrens.org

We have an urgent imperative to understand how COVID-19 impacts infant, parent, and family outcomes.





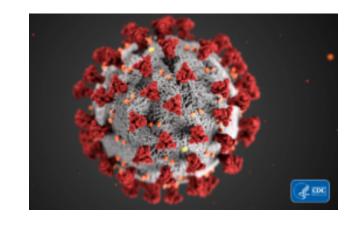
Forbes, June 2020

california perinatal quality



COVID-19 in Perinatal- Neonatal Medicine: *Potential gaps in our knowledge?*

- Published data suggest that the impact of COVID-19 the *disease itself* may be expected not to be substantial in the preterm NICU population.
- However, the *effects* of the COVID-19 crisis hospital policy changes; resource and services access; financial, employment, and other stressors *have been felt profoundly by our maternal and neonatal units and the families of our NICU patients*.
- California through the CPQCC and HRIF is uniquely positioned to explore questions related to the broader impact of the COVID-19 crisis.

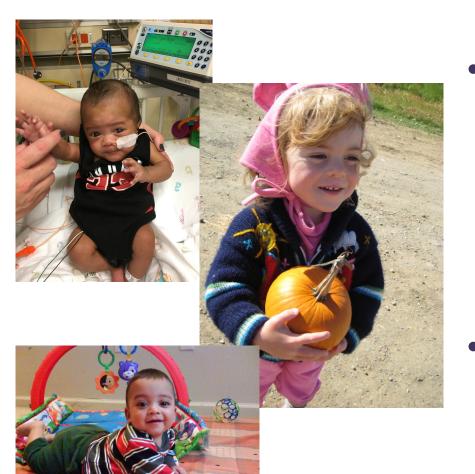








What's Next: Impact of COVID-19 on Parents, Families and Children born preterm in California



- Among children born <30 weeks GA from participating CPQCC sites and followed in CPQCC CCS HRIF, how are parents, families and children impacted by the COVID-19 pandemic crisis?
- Project developed in coordination with:
 - CPQCC CCS HRIF Executive Committee
 - HRIF/ Transition Health Equity Work Group





Broad overview: COVID-19 Family Impact Study

- <u>Serial, multilevel parent surveys</u>, linked to information from NICU and HRIF, child NICU and HRIF course.
 - Determine how parents/families of children born < 30 wks are impacted by the COVID-19 pandemic including parent stressors due to COVID, financial/resource stability, access to medical/special health care services through 3 years.
 - Evaluate factors associated with impact including sociodemographic disparities, child and family factors, NICU and HRIF site differences.
- Two 6-month birth cohorts of parents/ families:
 - 1) those who were in the NICU during COVID-19
 - 2) those who were already discharged home and in the community during COVID-19





Broad goalposts: COVID-19 Family Impact Study

- Project start-up **funding** secured –
- Reach-outs, 1:1 zoom meetings, calls with sites done over past 8-10 weeks
 - $\sim 10+$ sites interested/ committed thus far
- Upcoming "pre-kick off" Zoom meeting (October 15th)
- Patient/ Family Health Literacy and Family-Center Care review, translation to Spanish in process.
- RedCap survey framework for direct-to-parent survey near complete.
- CPQCC HRIF study grid construct (for participating sites after IRB).
- Research agreement framework in process.
- Stanford IRB and consent approved





What will we learn? Why would this be important?

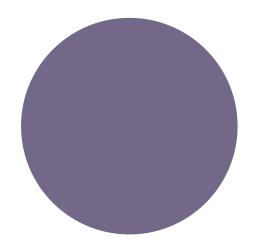


- There will be a substantial gap in our understanding of the impact of the COVID-19 pandemic on our patients and their families if we do not investigate the long-term challenges.
- Inform neonatologists and pediatricians of potentially substantive impacts of the COVID-19 crisis on parent stressors in the NICU environment and after discharge, and resource/ access challenges in the community.
- Provide parent-driven data to direct quality and process improvement interventions at institutional and community levels to better support patients and families, and to alert state partners to broader challenges for children.

COVID-19 Family Impact Study

Interested in participating?

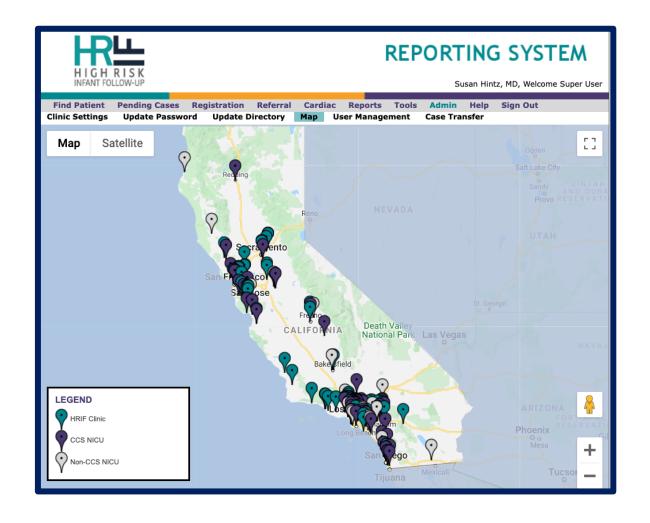
- We would love to welcome you!
 - Please email me at srhintz@stanford.edu







THANK YOU!

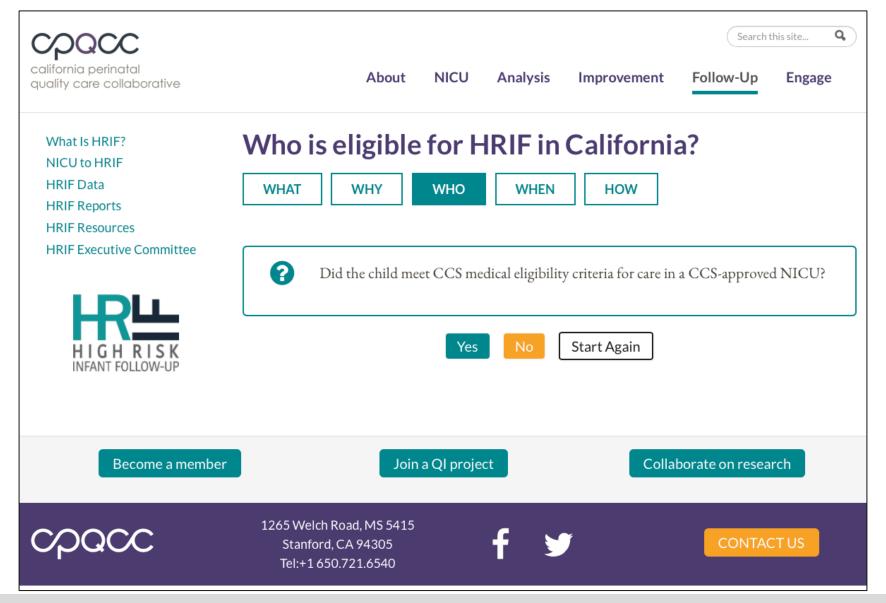








https://cpqcc/follow/what-hrif/who





Q&A Session

Panelists

- Henry Lee, MD, MS, Chief Medical Officer, CPQCC
- Ronald Cohen, MD, Medical Director, Northern CPeTS
- Jochen Profit, MD, MPH, Chief Quality Officer, CPQCC
- Susan R. Hintz, MD, MS, HRIF Medical Director, CPQCC



Closing

Recording and Webinar Evaluation

- An email will be sent out after the webinar with a link to:
 - The slides and webinar recording
 - An evaluation survey
- The webinar recording and slides will also be posted at: https://www.cpqcc.org/engage/annual-data-training-webinars-2020



Upcoming Data Training Webinars







https://www.cpqcc.org/engage/annual-data-training-webinars-2020



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